3rd Promotional Workshop, Verona, Italy



CURRENT OPPORTUNITIES AND CHALLENGES FOR CONSUMER ACCEPTANCE OF AQUACULTURE PRODUCTS

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FIND THE FISH...



Puzzle by cartoonist Gergely Dudás (2016).

- · How can we persuade consumers to migrate from wild-fish products to aquaculture products and address the needs of future consumers?
- How can we influence somebody's existing attitude and what would be the 'line of attack'?

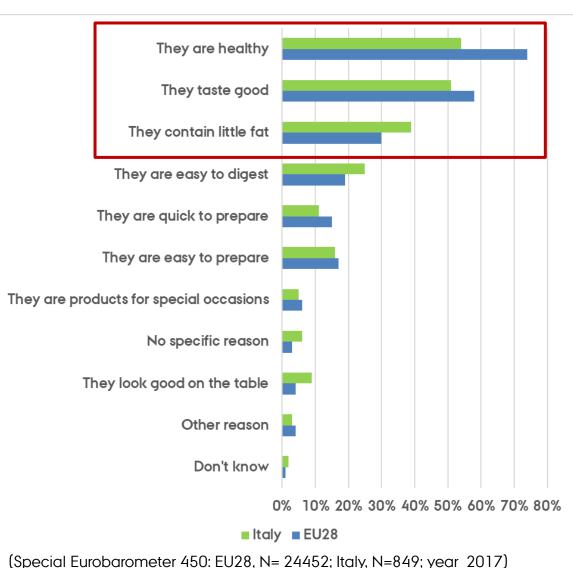




'FISH IS OUR WORLD'

CONSUMER MAIN REASONS FOR BUYING AND EATING FISHERY AND AQUACULTURE PRODUCTS...

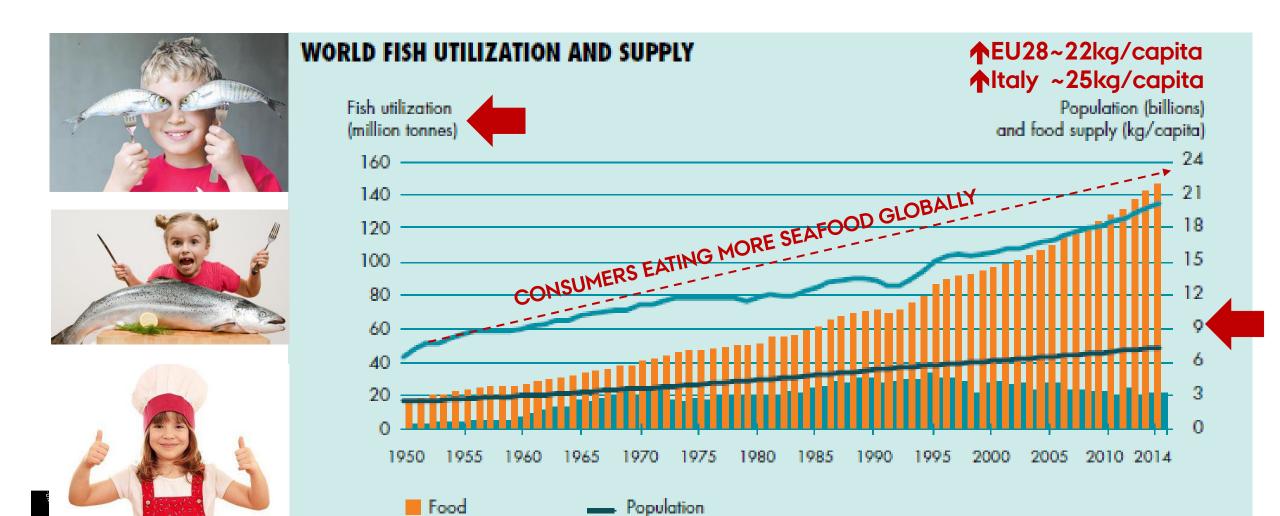




THE PROTEIN The Fish Lover's Guide to Saving the Oceans and Feeding the World ANDY SHARPLESS, CEO OF OCEANA Eat Seafood Twice a Week for Heart Health! Follow the true taste.

PRESIDENT BILL CLINTON

FISH FUTURE: 'RAISING MORE FISH TO MEET RISING DEMAND'



Food supply

■ Non-food uses

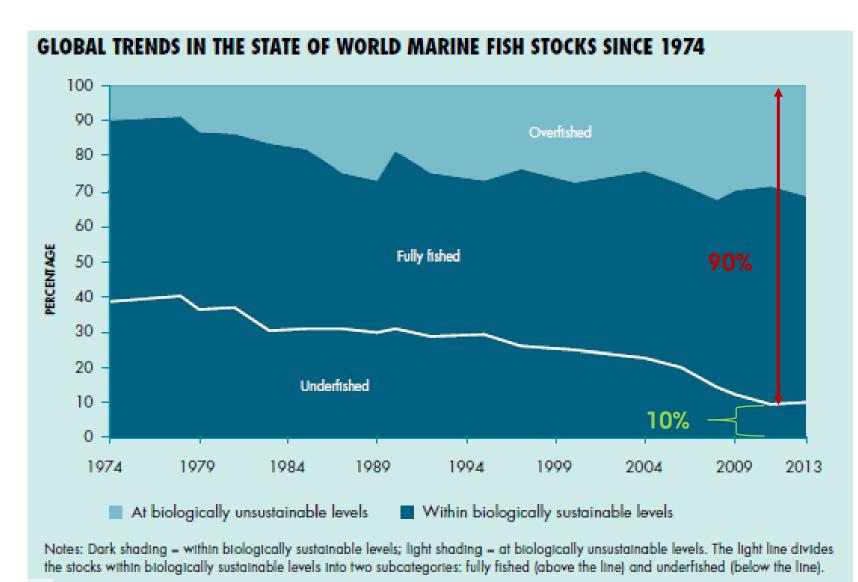
FAO (2016)

'SO LONG AND THANKS FOR ALL THE FISH'



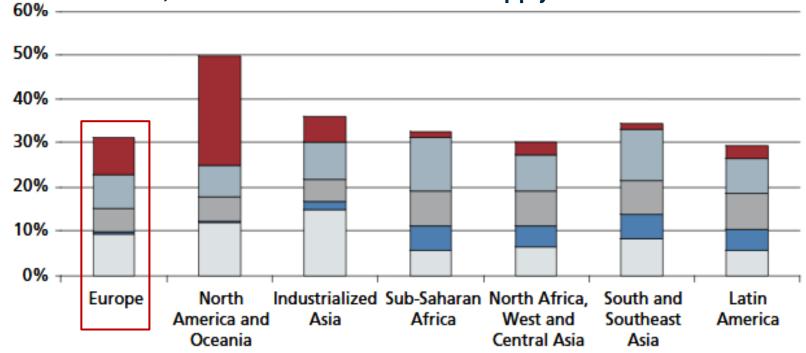


Adapted from http://www.fishisthedish.co.uk/seafood-stories/kitchen-talk/fish-is-the-dish-school-success



'FISH WASTE NOT, WANT NOT...'

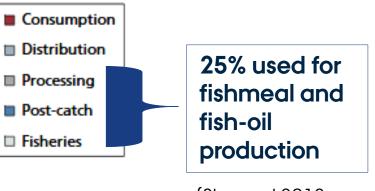
Part of the initial wild-fish catchings (fish and seafood harvested) discarded, lost and wasted in the food supply chain



(FAO. 2011. Global food losses and food waste)



Photo by Joseph Robertia.



(Shepard 2012; Worldbank, 2013)









BLUE REVOLUTION: AQUACULTURE WITH POTENTIAL TO FEED THE WORLD?

(Hartleb, 2014)	Live weight (kg)	Edible portion (kg)	Yield		Spatial footpri (ha)		Remediation time years)	1
Atlantic salmon	2,500,000	1,250,000		0.50		1.6	2	
Angus beef cattle	2,976,190	1,250,000		0.42		6982.0	>200	
		JON TONNES	120 100 80				Aqu	aculture
(Smil, 2001; Hall et al., 2011)	(kg of feed/kg live	Feed conversion (kg of feed/kg edible weight)		Protein conter (% of edible v		Protein c efficienc	conversion cy (%)	
Carp	1.5		2.3		18.0		30.0	2005 2010 2014
Chicken	2.3		4.2		20.0		25.0	
Pork	5.9		10.7		14.0		13.C	FAO (001 ()
Beef	12.7		31.7		15.0		5.0	FAO (2016)

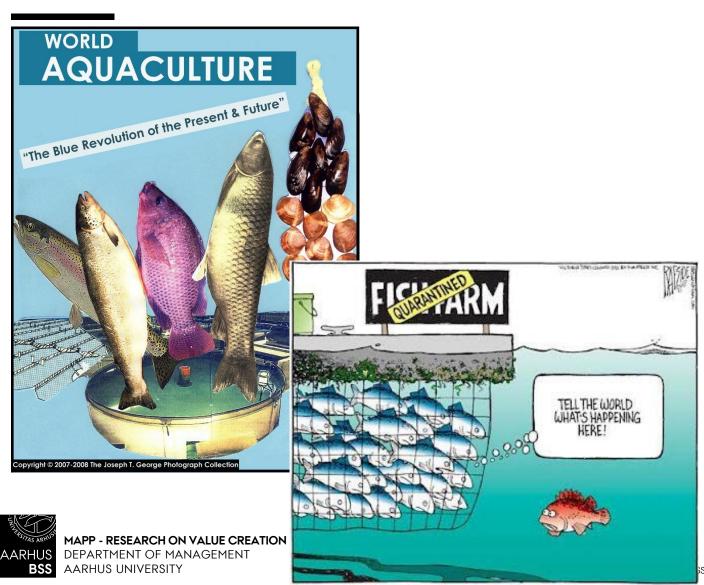


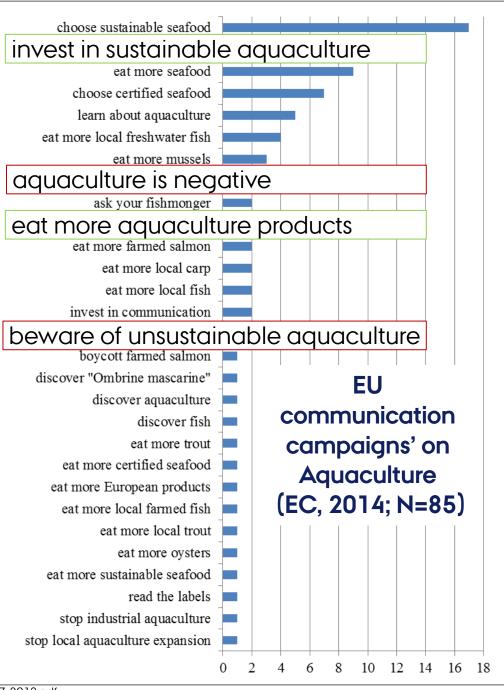






MIXED MESSAGES

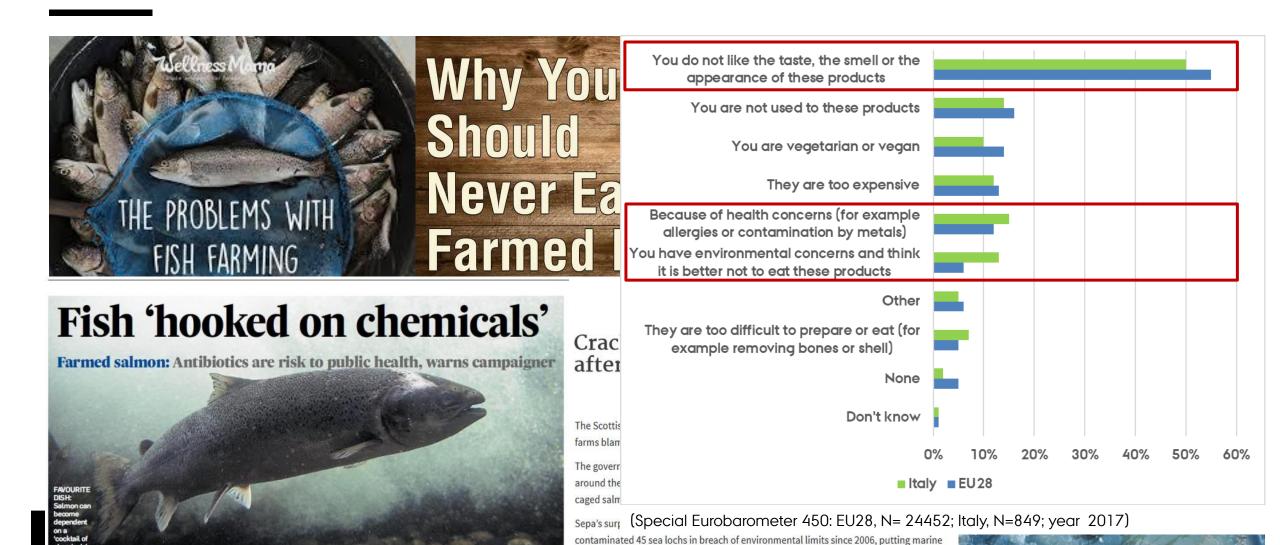




Adapted from http://donstaniford.typepad.com/files/press-update-december-17-2012.pdf

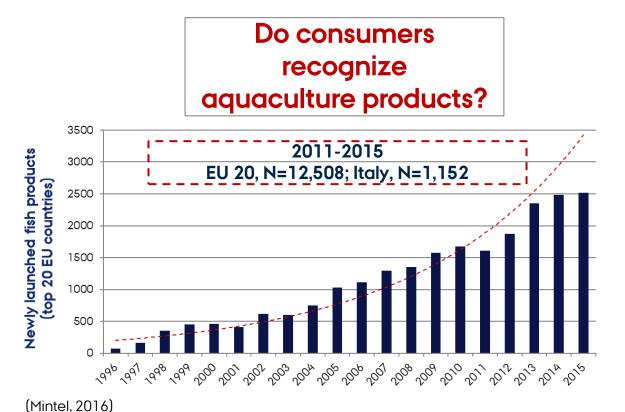
'NOWHERE TO RUN, NOWHERE TO HIDE'

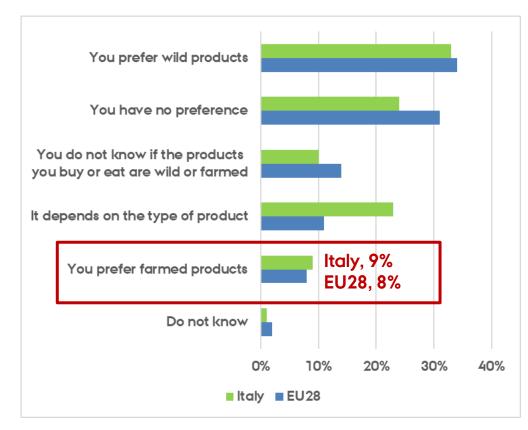
CONSUMER MAIN REASONS TO NEVER EAT ANY FISHERY OR AQUACULTURE PRODUCTS



wildlife and human health at risk.

AQUACULTURE PRODUCTS (IN)VISIBLE?





(Special Eurobarometer 450: EU28, N= 24452; Italy, N=849; year 2017)









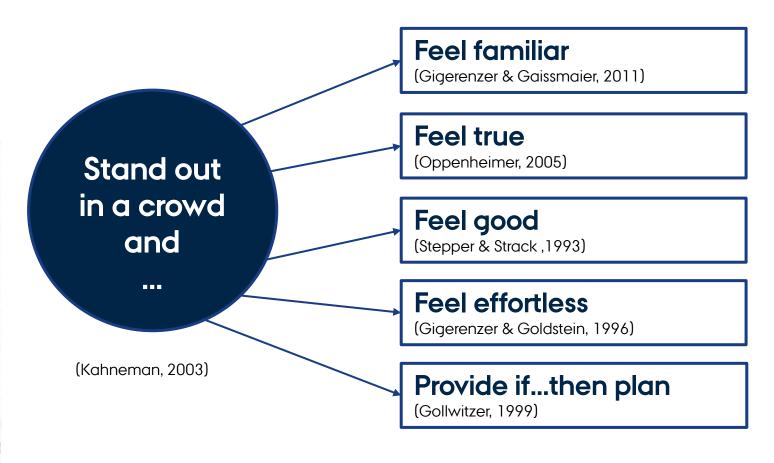


LIKELY TO IGNORE YOUR PRODUCT TOO...IF IT DOESN'T...

How can aquaculture products make a difference and persuade consumers?





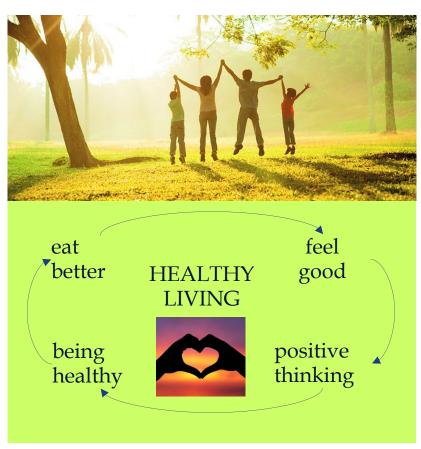




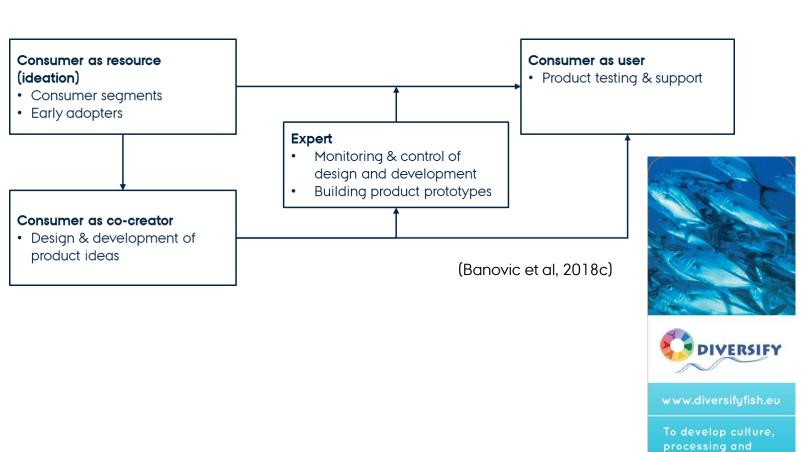




SOLVING A PROBLEM: CONSUMER DRIVEN CONCEPT DEVELOPMENT



Adapted from AboutLifez.com & MarkInternational.info









marketing methods for 6 new/emerging

finfish species.

CONSUMER AS RESOURCE & CO-CREATOR: **'IT ALL STARTED WITH THE CONSUMER'**



Early adopters - Online survey (i.e. FR, GER, IT, SP & UK; N=2500)



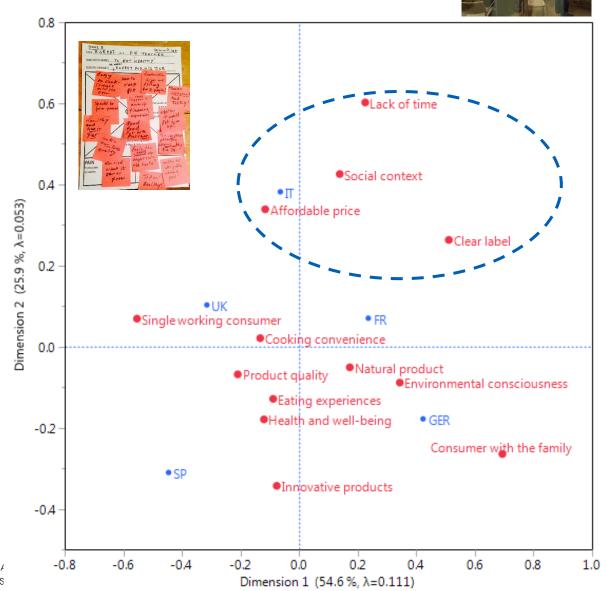
involved innovators (30%), involved traditional (36%), ambiguous indifferent (34%)

Consumer preferences & product ideas

Ten focus groups with early adopters (i.e. FR, GER, IT, SP & UK; N=60)

- •aquaculture products need to be natural, respect the environment and provide **good** eating experience
- benefits of the aquaculture products linked to the overall feeling of health and well-being
- preference for products that are quick and easy to cook

(Reinders et al., 2016; Banovic et al., 2016)



PRODUCT PROTOTYPES

Meagre Idea 6: Fish burgers shaped as fish (High processing) Idea 4: Ready to eat meal: salad with fish (Low processing) Pikeperch (High processing)	Fish species	Developed DIVERSIFY product prototypes				
Dilenareh	Meagre	Idea 6: Fish burgers shaped as fish	(High processing)			
Pikeperch (Ultabase and Assaulta (Control of the Control of the Co		Idea 4: Ready to eat meal: salad with fish	(Low processing)			
idea y: Fish spreads/pate (High processing)	Pikeperch	Idea 9: Fish spreads/pate	(High processing)			
Grey mullet Idea 2: Thin smoked fillets (Medium processing)	Grey mullet	Idea 2: Thin smoked fillets	(Medium processing)			
Idea 33: Ready-made fish fillets in olive oil (Medium processing)		Idea 33: Ready-made fish fillets in olive oil	(Medium processing)			
Greater Amberjack Idea 34: Fresh fish steak for grilling in the pan (Low processing)	Greater Amberjack	Idea 34: Fresh fish steak for grilling in the pan (Low processing)				



(Diversify - D28.4, D29.4, CTAQUA, IRTA, HCMR)



CONSUMER AS USER: CHOICE EXPERIMENTS

PRODUCT MOCK-UPS

Medium processed Low processed

ATTRIBUTE MANIPULATION

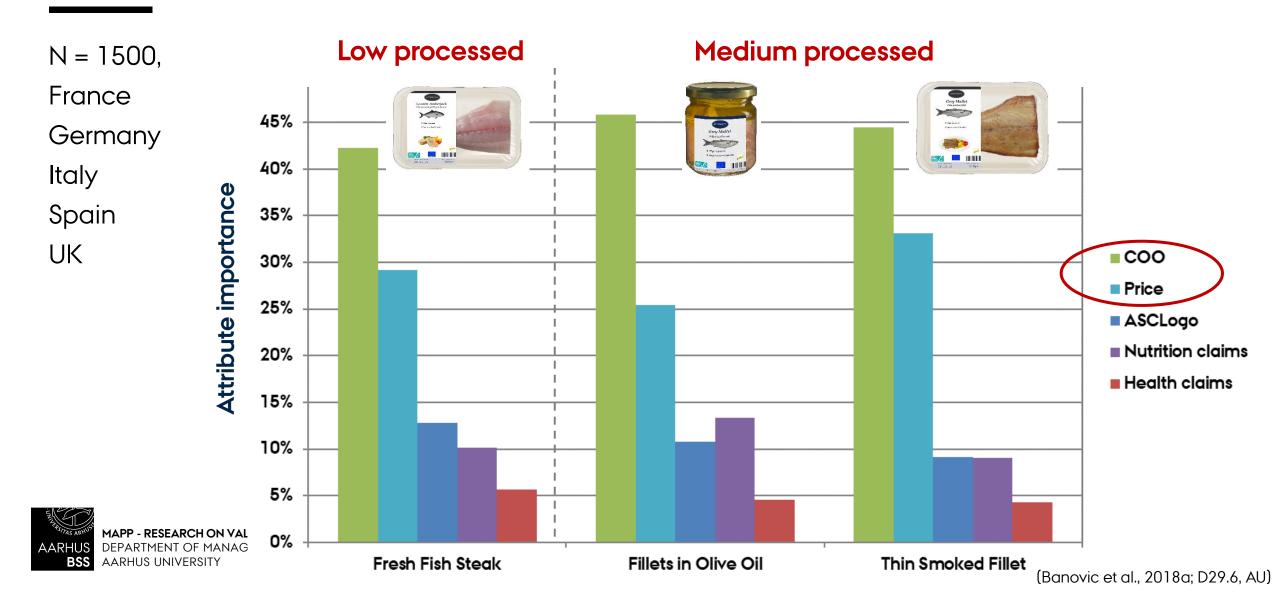








CONSUMER AS USER: COUNTRY OF ORIGIN O INCREASES WTP FOR A PRODUCT



CONSUMER AS USER: COUNTRY OF ORIGIN O INCREASES WTP FOR A PRODUCT

Low processed **Medium processed** N = 500Italy 60% 50% Attribute importance 40% **■**COO Price 30% ASCLogo 20% Nutrition claim Health claim 10% 0% Italy Italy Italy Fresh fish steak Fillets in olive oil Thin smoked fillet (Banovic et al., 2018a; D29.6, AU) MAPP - RESEARCH ON VALUE CREATION IN THE FOOD SECTOR 3RD PROMOTIONAL WORKSHOP DEPARTMENT OF MANAGEMENT MARIJA BANOVIC **AARHUS UNIVERSITY** 22 FEBRUARY 2018 ASSOCIATE PROFESSOR

CONSUMER AS USER: COMMUNICATION EXPERIMENTS

Between-subjects design; N = 1565 (France, Germany, Italy, Spain, UK)

1 (promotion - sustainability) x 3 (product processing) x 3 (goal message)

CHOOSE PRODUCTS FROM DIVERSIFY AQUACULTURE!

All products are made with the same attention to quality

Diversify aquaculture fish products come from a carefully selected group of finfish species and a production method that allows for both greater diversity of fish species and new value-added products. The fish species, such as Greater Amberjack, is selected based on its growth, size and excellent product quality. Fish are grown in large cylinder-shaped pools that float on the sea surface and reach down up to 20 meters depth. This sustainable method is used for rearing finfish species in coastal and open waters, within areas sheltered from excessive wave action, but with sufficiently deep water and fast current speeds where the water flows freely through the pools, and allows the fish to grow in clean and highly oxygenated water.

Diversify aquaculture is renowned for its high quality, sustainability and consumer protection standards.

With Diversify aquaculture imagine the benefits for you and your family!

Low processed



GET HEALTHY PRODUCTS FROM DIVERSIFY AQUACULTURE!

Super-healthy fresh fish steak from Diversify aquaculture for a healthier-happier day

Medium processed



GET TASTY PRODUCTS FROM DIVERSIFY AQUACULTURE!

Super-tasty fish burger from Diversify aquaculture for a great moment

High processed

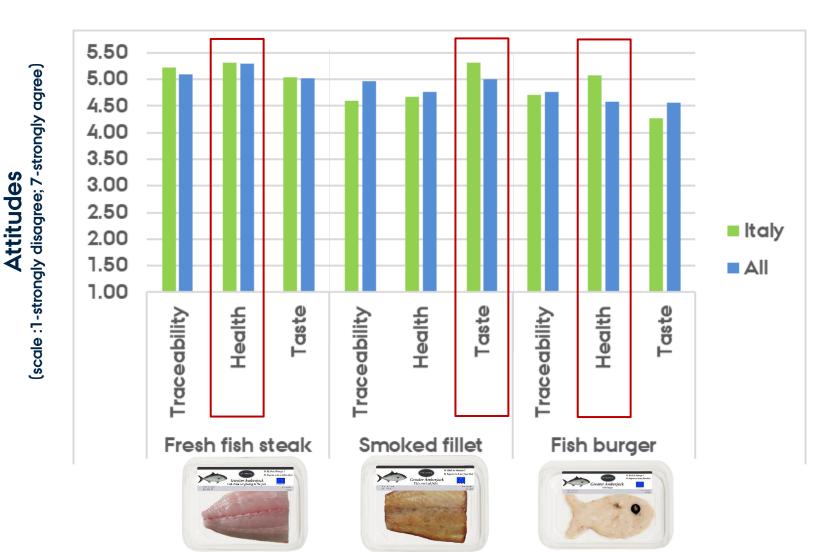


GET TRACEABLE PRODUCTS FROM DIVERSIFY AQUACULTURE!

Transparent journey of smoked fish fillet from Diversify aquaculture for a responsible tomorrow

W

CONSUMER AS USER: PERSUADING THE CONSUMER



WHAT DID WE LEARN FROM DIVERSIFY?

Need to feel familiar

- Adapt information to the type of aquaculture (e.g. '...The fish species, as Greater Amberjack, is selected based on its growth, size...') and...
- Highlight the most valuable benefits and attributes (i.e. Country of Origin)

Need to feel true (aquaculture overshadowed by legitimate doubts)

 Better link between production method, environmental concerns, responsible consumption and aquaculture (i.e. traceability, ASC logo)



 Less clutter - convenience at the purchase point and at home - branding, storytelling, recipes essential (e.g. Diversify, 'All the pleasure with little effort')

Need to feel good

 Associations to healthy and tasty diet - invoking positive emotional states (e.g. 'Super-healthy fresh fish fillet from Diversify aquaculture for a healthier-happier day.')

Need to provide if...then plan - goal directed action

 Facilitate product implementation – communicate what consumer should do ('where', 'when' and 'how') (e.g. 'Eating this product is an easy way to protect and improve your cardiovascular health.')



















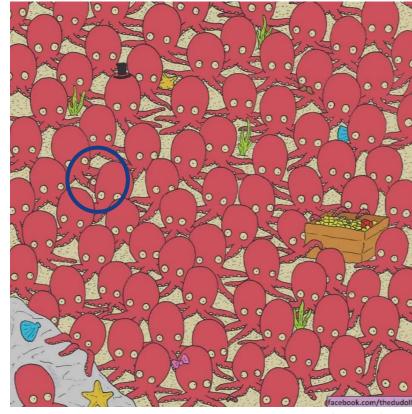


KEY TAKEAWAYS

Aquaculture needs to engage/persuade consumers that their products can constitute an excellent source of sustainable, healthy and quality food...

Legitimate doubts and **mixed messages** about **aquaculture** intensification and its concerns, should be overcome by...

- promotion through use of specific messages (not generic), that can stand competition/defend against bad word of mouth
- promoting unique production process and increasing product visibility as traceable, healthy, but also tasty alternatives for modern (protein) diets and responsible consumption



Puzzle by cartoonist Gergely Dudás (2016).









MARIJA BANOVIC

ASSOCIATE PROFESSOR

THE WAY FORWARD

Technologies and promotion to use not only fillets but also other parts of fish...

- Learn from ocean's hot dog fish stick, Josephson (2008)
- Decrease the fish waste at production/processing and consumer level...not only as fishmeal, fish oil... but new consumer products and other...biofuel, composting?
- Processed low cost stable fish by products could boost aquaculture production/decrease fish waste...
 - if accepted from...
 organoleptic and cultural point of view



Scientific American, March 1956; Magazine ad showing the quick-freezing seafood of the future









This work has received funding from the European Union's Seventh Framework Programme for research, technological development and demonstration – DIVERSIFY (KBBE-2013-07 single stage, GA 603121)

http://www.diversifyfish.eu/









THANK YOU FOR YOUR ATTENTION!

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