WP 7 Socio Economics

Gemma Tacken (coordinator)

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Partners in WP7

- LEI -WUR, Gemma Tacken (NL) Coordinator
- AU/MAPP, Thanasis Krystallis (DK)
- TU/E, Ed Nijssen (NL), Michel van der Borgh (NL)
- IRTA, Lluis Guerrero (SP), Carolina Realini (SP)
- **HCMR**, Kriton Grigorakis (GR)
- APROMAR, Javier Ojeda (SP)
- ULL, Covadonga Rodriguez (SP)
- CT AQUA, Rocio Robles (SP)
- SMEs, all companies

Background considerations of WP 7

- **Fierce competition** among EU aquaculture products against all aquatic products (both cultured and wild; both imported and EU produced), as well as other foods that are sources of proteins.
- Currently cultured species face supply exceeding demand in many countries, resulting in an unavoidable downward trend in prices.
- New market and consumption impulses are needed to increase the capacity of EU and global markets to absorb (new) EU aquaculture products.
- Main purchasing factors in relation to fish products remain price-quality considerations, while a negative predisposition against the unhealthy image of cultured fish sometimes prevails.
- **Potential for industry's growth** depends on the ability of the sector to <u>sustainably exploit</u> the aquatic biodiversity <u>through (new) species and subsequent product diversification</u>.

Goal WP 7

Exploit ways to exceed current market potential for aquaculture fish in general and the more specific by the selected NEW fish species, and support diversification of EU aquaculture in terms of species, products and markets.

For the selected species, the current WP 7 aims at:

Identifying the most adequate options for diversification in terms of developing <u>new and competitive aquatic products for existing markets/</u> <u>segments</u>, as well as <u>identifying new segments/markets</u>, hence to contribute to boosting EU aquaculture **growth** (*All tasks, mainly 3*);

Exploring specific ways to further add value to the new aquatic products along the seafood value chain, hence to contribute to the enhancement of EU aquaculture **competitiveness and revenues** (*Tasks 2,3,4*); &

Providing strategic business innovation models for the industry members for successful commercialization through joint strategy development, hence

to contribute to a more sustainable strategic **positioning** of the EU aquaculture in domestic and foreign markets (*All tasks*, *mainly 4*).

Research model of WP 7

Input (context)

Task 1: Institutional & Organizational Context

Macro-economic situation on base of PESTEL model Certification analysis Competitive situation Survey buyers Comparative cases

Task 3: Consumer value perceptions & behavioural change

current (Canvas) business model

Consumer value perceptions & segmentation





Product Development

Task 2: (Physical) New Product Development

Product concept development (consumer/ expert-driven) New Product Development Monitoring products' technical quality (sensory/ nutritional)



Task 3: Consumer value perceptions & behavioural change

Consumer sensory perceptions Optimisation of intrinsic-extrinsic attribute combinations Communication effectiveness in behavioural change





Market Improvement

Task 4: Business model innovations, marketing strategy & recommendations

Business model innovation New species/products' marketing strategy Policy recommendations for develop. and expansion

WP 27 (year 1) Institutional and organisational context

- Macro-economic analysis with the PESTEL model (political, economical, social, technological, environmental and legal context of the market for cultured fish)
- Analysis of certification schemes across Europe
- Porter analysis of the competition in the market
- Short- and long term trend mapping
- International survey of industrial buyers (retailers and food service companies)
- Success-failure study of comparative cases
- Canvas business model for the five species



WP 29 (year 1) Consumer value perceptions

- Consumer survey in the five selected countries:
 - United Kingdom
 - Germany
 - France
 - Spain
 - Italy
- Consumer segmentation and identification of market segments that are interesting for the 5 selected species
- In depth analysis of the database in year 2



WP 28 New product development (year 1/2)

- Consumer based idea generation for new products on base of focus groups in:
 - United Kingdom
 - Germany
 - France
 - Italy
 - Spain
- New product development up till physical prototypes of new products
- Ouality evaluation of new products (sensory / chemical)

WP 29 Consumer behavioural change (part 1; year 3)

- Sensory test of the newly developed products in:
 - United Kingdom
 - Germany
 - France
 - Spain
 - Italy

all countries, to identify the most important attributes of the products

On-line test to match identified attributes with identified market segments



WP 29 Behavioural change (year 4)

- Communication test in the five selected countries:
 - United Kingdom
 - Germany
 - France
 - Spain
 - Italy



WP 30 Business model development (year 4)

- Synthesis of the results all tests before in a value proposition for the 5 species
- Identification of the resources necessary to create value
- Definition of guidelines to cultivate buyer seller relationships



WP 30 Marketing strategy development (year 5)

Marketing strategy development by development of:

- New product/market combinations
- Strategies for new product launch
- Market entry and timing strategies
- Adoption strategies

Testing of these strategies



WP 7 Overall wrap up (year 5)

Feasibility study

Development of a global market approach



Thank you for your attention



