Market, consumer perception, new products and business model

What are the market chances for cultured pikeperch?

27 June 2018, Gemma Tacken







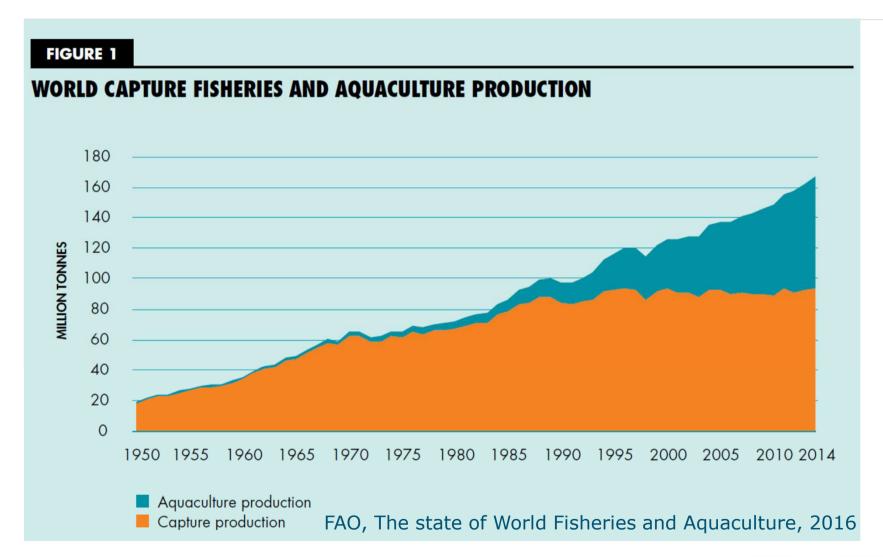
Content

- Market chances for new aquaculture products
- Consumer perception and preference of aquaculture
- Market segments interested in new products
- Can pikeperch meet consumer demands?
- Direct competitors of pikeperch
- Feasibility study of pikeperch
- Can new products give higher margins?
- How to communicate the product in the market





Sea food production is changing









RELATIVE CONTRIBUTION OF AQUACULTURE AND CAPTURE FISHERIES TO FISH FOR HUMAN CONSUMPTION

FAO, The state of World Fisheries and Aquaculture, 2016



Capture fisheries

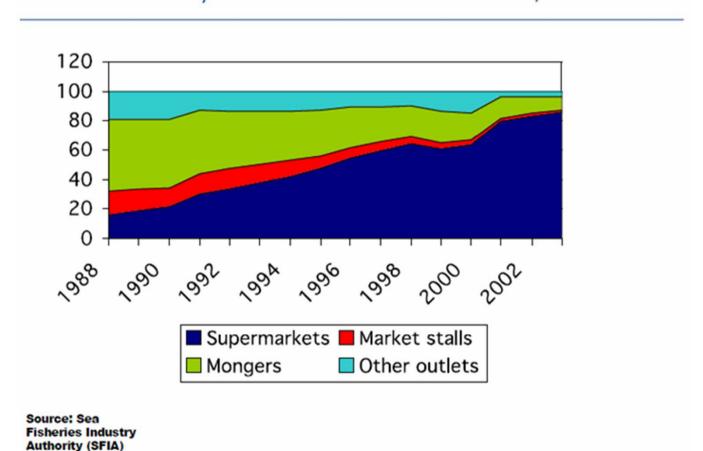
Aquaculture





Sea food buying is changing

Seafood retail is changing: Market share by value of fish retail in the UK, 1988-2003









Sea food consumption is changing (1)

- % of income spend on food has declined in most countries due to the crisis, but this recovers
- Tuna, salmon, cod, pollack, herring and mussel are most consumed across the EU. The fish market for flatfish and small pelagics is saturated but market needs for shrimps, groundfish, salmonids and tuna are not satisfied with local production/catches.
 - Good filets and hardly any or easy bones
- Northern EU countries eat more processed fish than southern EU countries, but this changes rapidly now market shares of supermarkets are growing for fresh products in the southern EU.
- Ethnic minorities grow faster than locals in most EU countries, so ethnic developments change the eating habits and assortments in supermarkets.

Sea food consumption is changing (2)

- Personal well-being and (health) impact are growing motives for food choices.
- Price quality relationships have become a leading buying motive due to the crisis
- Increase of fresh fish assortment in supermarkets
- Concentration in sea food consumption areas is fading out to other areas due to increasing high quality availability in supermarkets and hypermarkets all-over the countries
- Increasing demand for value added products like marinated fish and further processed fish products
- Saturation of the protein market in the EU. Growth can only be reached by defeating the competition.

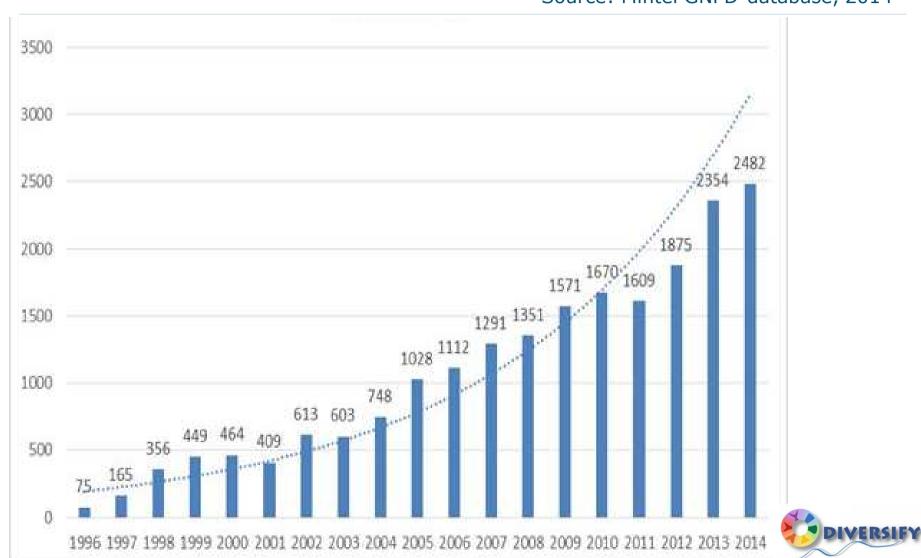




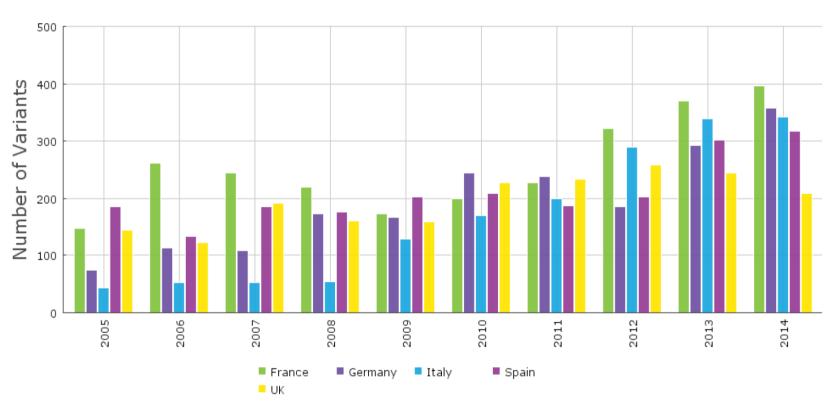


Number of new fish products launched in the EU market

Source: Mintel GNPD-database, 2014



Fish product launches per year for the selected 5 EU countries



10,245 products

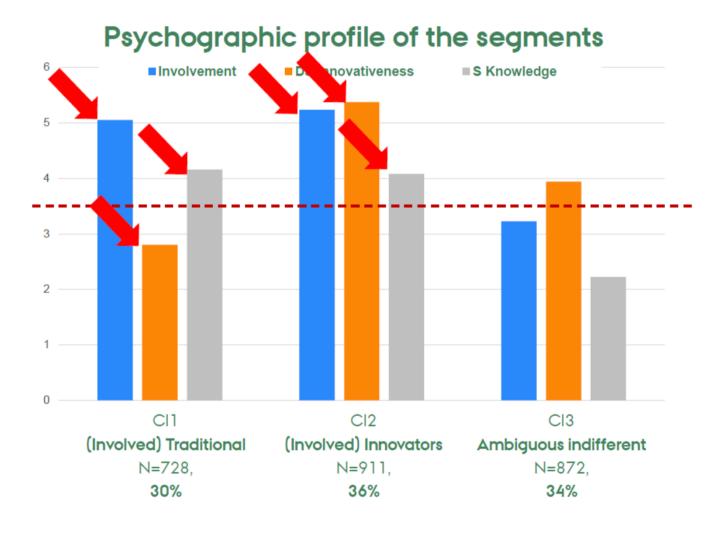
Source: Mintel GNPD-database, 2014







Two potential segments for new products







Characteristics of the potential segments

Socio-demographic profile, %

(only statistically significant differences)

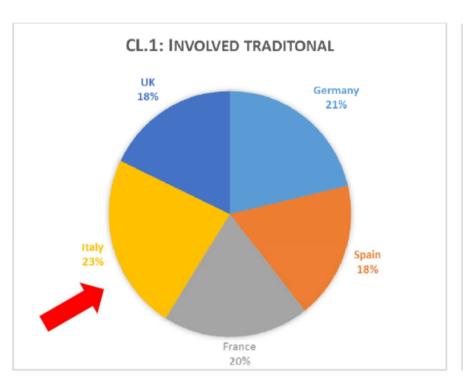
Characteristic		Involved traditional (N=728) 30%	Involved innovators (N=911) 36%	Ambiguous indifferent (N=872) 34%	Sig.
Age	(mean in years)	40.7	43.7	39.6	.002
Marital status	(married)	51.6	53.9	43.1	.000
Employment	(employee various) (non-working)	32.2 11.7	30.5 14.3	30.6 15.3	.026
Income	(more than average) (average) (less than average)	13.5 61.1 25.4	17.3 59.5 23.2	9.9 57.7 32.5	.000

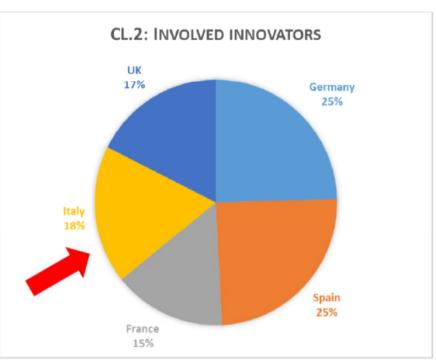




What market share in which country?

Country participation













fish fillet with yogurt sauce and mushrooms



vegetables

















Fish spreads / pate





























Business model Pikeperch (fish fillet) Client





waardepropositie Value proposition relationships klantensegment

klantrelaties

Segments



Technical presentations



middelen

Means

Technical

presentations

- Continuous supply
- High quality flesh
- Customizable size
- Unique product
- Recipes available
- Easy recognizable
- Neutral taste
- Low fat

Use country of origin

- Omega3 enhances
- ASC key for German market

- Introduction through out-ofhome makes it exclusive
- Celebrity support?

Distribution channels

klantkanalen

High income groups Who are open for New products Out-of-home market Hedonic consumer With preference for

- Well-known in German speaking countries, then France,

then Belgium & Netherlands

good quality

kostenstructuur Cost structure

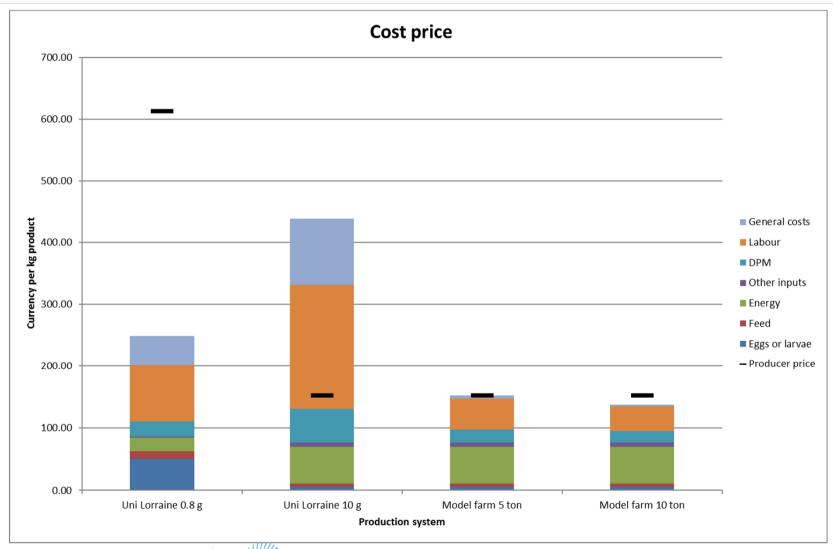
Feasibility presentation



opbrengstenstructuur Revenue structure

High price, so upper end of the market Niche product; this is a product with overproduction risk

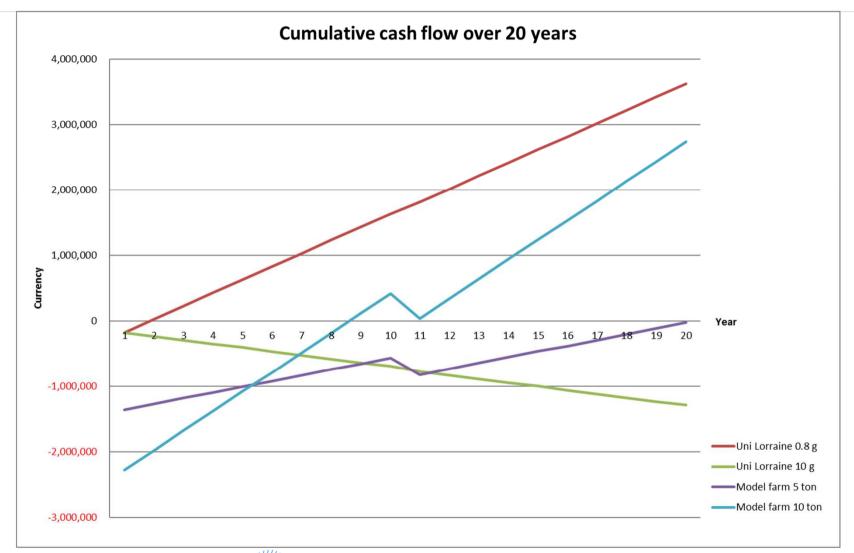
Pikeperch juveniles







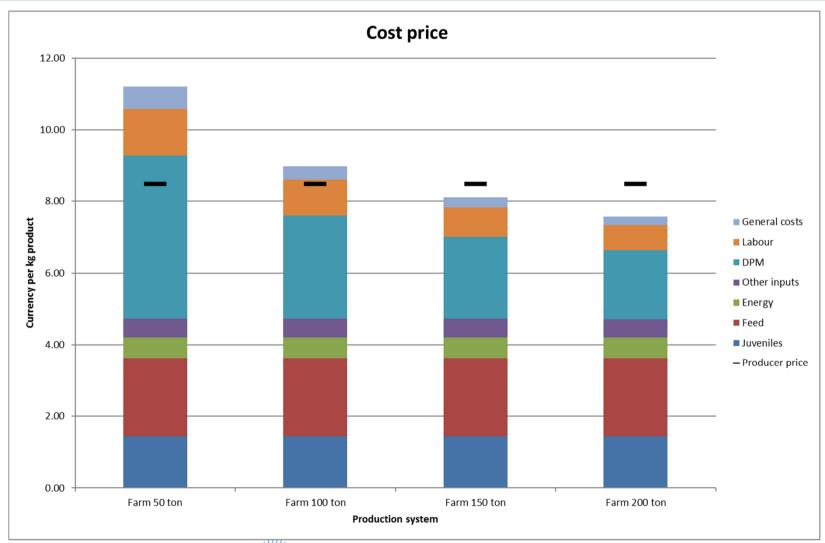
Pikeperch juveniles







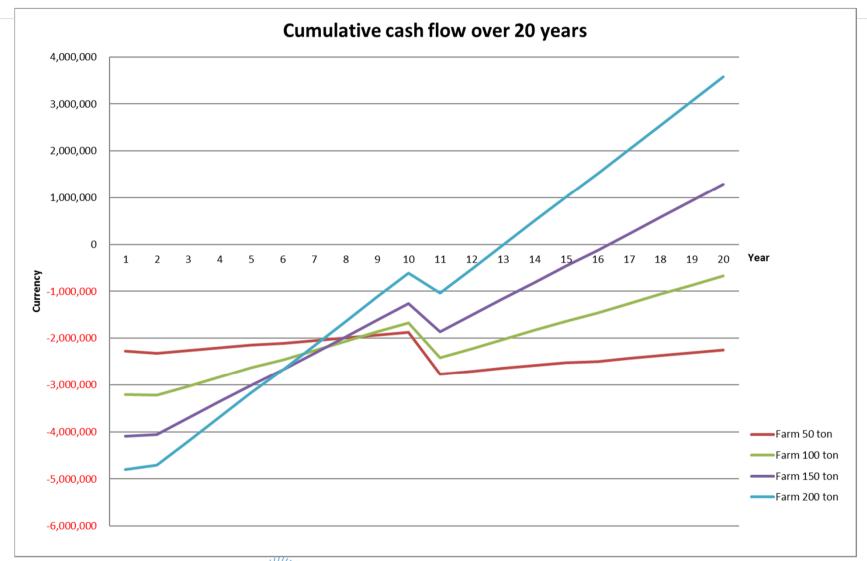
Pikeperch outgrow







Pikeperch outgrow







In favour of the new species

- Government programmes support fish intake, since
 - fish is perceived as more healthy than meat, or
 - higher fish consumption is stimulated from a more varied protein consumption perspective
- Aquaculture is perceived as more sustainable than wild catch
- Aquaculture of these new species can bring employment in regions with high unemployment
- Increasing world wide demand for proteins, which might increase the price for fish products
- Consumers decrease meat and meat product consumption for health reasons (WHO advice)







Thank you very much for your attention and please feel free to ask questions

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